

# Appendix 1

## Key groups and functions of the all-of-government response to Covid-19 in 2020

**Key**

- When the group or function was active\*
- Approved by Cabinet
- DPMC Department of the Prime Minister and Cabinet
- MIQ Managed Isolation and Quarantine
- NCMC National Crisis Management Centre
- ODESC Officials' Committee for Domestic and External Security Co-ordination

\* The timings are indicative.

Ministry of Health alerts health sector about viral pneumonia from China

Level 4 lockdown

Outbreak of new community cases

January February March April May June July August September October November December

**Parliament**

Epidemic Response Committee

**Ministers**

Ad Hoc Cabinet Committee on the Covid-19 Response

Covid-19 Ministers with Power to Act

Minister of Health

Minister responsible for overseeing MIQ

Minister for Covid-19 Response

**Cross-agency oversight**

**Pre-established (before Covid-19)**

ODESC

Watch Group

Hazard Risk Board

**Bespoke (in response to Covid-19)**

Covid-19 Chief Executives' Strategic Readiness Group

Covid-19 Chief Executives' Board

Border Executive Board

**All-of-government leadership**

The Quin

Covid-19 Group Leadership Team

National Response Leadership Team

**All-of-government response delivery**

NCMC North

NCMC South (Operations Command Centre), including MIQ

Ministry of Business, Innovation and Employment runs MIQ

Covid-19 Group in DPMC

**Scrutinising functions**

Red Team

Rapid Reviews